

# Polypipe Group PLC

Interim results, August 2018



# Agenda

## 1 INTRODUCTION

## 2 FINANCIAL REVIEW

## 3 BUSINESS REVIEW

## 4 SUMMARY & OUTLOOK



Incorporating  
**FIT-RITE**   
creating the perfect fit

# Highlights

---

- Group revenue 0.1% higher despite adverse weather and mixed market conditions
- UK revenue up 0.9%
- Margins remain strong
- Improved cash generation
- Disposal of Polypipe France completed March 2018
- Dubai factory closure and alternative manufacturing strategy, using sub-contracted partners, on plan
- Second half started well, on track to deliver full year results in line with management expectations

# Agenda

- 1 INTRODUCTION
- 2 FINANCIAL REVIEW
- 3 BUSINESS REVIEW
- 4 SUMMARY & OUTLOOK



# Financial highlights

---

- UK revenue 0.9% ahead
- UK growth excluding the £8m estimated impact of adverse weather in February and March approximately 5%
- Basic earnings per share from continuing operations down 4.3% at 13.5 pence
- Cash generated from operations 5.7% higher at £22.3m
- Net debt of £145.8m at 30 June 2018 is 1.7 times LTM EBITDA compared to 2.0 times in the prior year
- Interim dividend increased 2.8% to 3.7 pence per share

# Underlying results summary

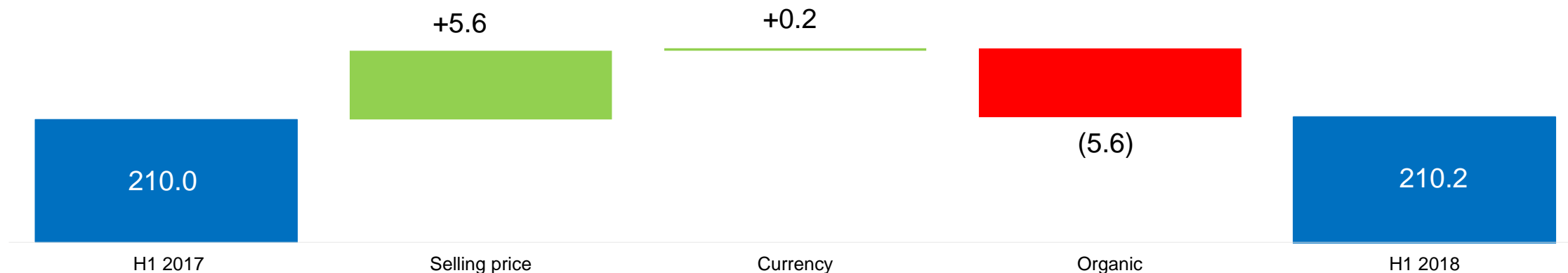
£m	H1 2018	H1 2017 *	% Change
<b>Revenue</b>	<b>210.2</b>	<b>210.0</b>	<b>0.1%</b>
Cost of sales	(121.4)	(119.1)	
<b>Gross profit</b>	<b>88.8</b>	<b>90.9</b>	<b>(2.3)%</b>
<i>Gross margin</i>	<i>42.2%</i>	<i>43.3%</i>	
Selling & distribution costs	(34.3)	(33.2)	
Administrative expenses	(18.2)	(19.8)	
<b>Underlying operating profit</b>	<b>36.3</b>	<b>37.9</b>	<b>(4.2)%</b>
<i>Operating margin</i>	<i>17.3%</i>	<i>18.0%</i>	
Finance costs	(3.4)	(3.4)	
<b>Underlying profit before tax</b>	<b>32.9</b>	<b>34.5</b>	<b>(4.6)%</b>
Underlying tax	(6.0)	(6.6)	
<b>Underlying profit after tax</b>	<b>26.9</b>	<b>27.9</b>	<b>(3.6)%</b>
<b>Basic earnings per share from continuing operations (p)</b>	<b>13.5</b>	<b>14.1</b>	<b>(4.3)%</b>
<b>Dividend per share (p)</b>	<b>3.7</b>	<b>3.6</b>	<b>2.8%</b>
<i>Underlying tax rate</i>	<i>18.2%</i>	<i>19.1%</i>	

\* H1 2017 restated to exclude discontinued operations (Polypipe France)

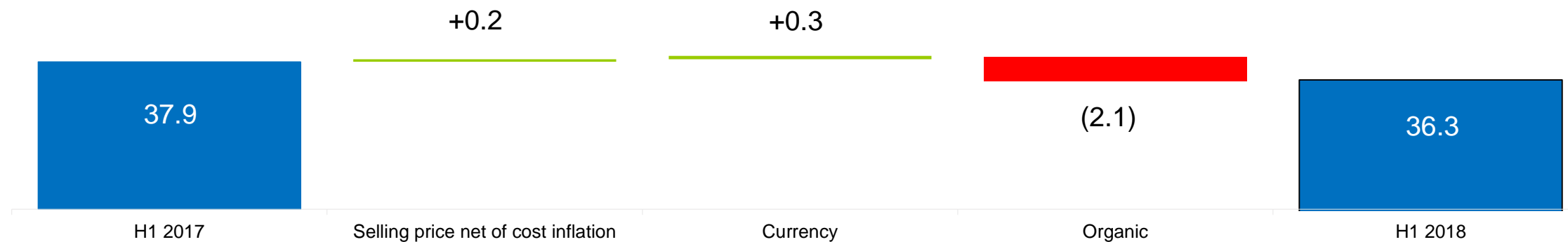
# Revenue and underlying operating profit bridge

– organic growth impacted by adverse weather

## Revenue (£m)



## Underlying operating profit (£m)



# Balance sheet summary

£m	H1 2018	H1 2017	Change	31 December 2017
Non-current assets				
▪ property, plant & equipment	101.3	94.9	6.4	98.6
▪ goodwill	319.7	319.7	-	319.7
▪ other intangible assets	34.0	39.5	(5.5)	36.8
Net assets classified as held-for-sale	0.7	26.2	(25.5)	13.1
Net working capital	20.2	16.5	3.7	0.4
Net debt	(145.8)	(178.0)	32.2	(148.4)
Taxation	(13.5)	(14.0)	0.5	(12.6)
Other	(3.5)	(4.2)	0.7	(5.6)
<b>Net assets</b>	<b>313.1</b>	<b>300.6</b>	<b>12.5</b>	<b>302.0</b>

- No defined benefit pension scheme



# Net working capital

£m	H1 2018	H1 2017 *	Change	31 December 2017
Inventories	52.7	50.9	1.8	53.5
Trade and other receivables	44.2	44.7	(0.5)	34.5
Trade and other payables	(76.7)	(79.1)	2.4	(87.6)
<b>Net working capital</b>	<b>20.2</b>	<b>16.5</b>	<b>3.7</b>	<b>0.4</b>

\* H1 2017 restated to exclude discontinued operations (Polypipe France)

- First half working capital increase part of normal working capital cycle
- Stock levels remained broadly stable after increasing to normal levels in 2017
- Working capital days all broadly in line with 30 June 2017

# Cash flows

£m	H1 2018	H1 2017	Change	31 December 2017
<b>EBITDA (before non-underlying items) <sup>1</sup></b>	<b>44.5</b>	<b>47.0</b>	<b>(2.5)</b>	<b>90.2</b>
Capital expenditure, net of disposals of property, plant & equipment	(10.7)	(11.1)	0.4	(23.2)
Profit on disposal of property, plant & equipment	(0.2)	(0.1)	(0.1)	(0.1)
Movement in net working capital	(21.0)	(26.1)	5.1	(10.0)
Share-based payments	0.5	0.6	(0.1)	0.8
<b>Operating cash flows after capital expenditure</b>	<b>13.1</b>	<b>10.3</b>	<b>2.8</b>	<b>57.7</b>
Finance costs – net interest paid	(3.2)	(3.2)	-	(6.6)
Taxation	(4.8)	(6.4)	1.6	(12.6)
Dividends paid	(14.9)	(13.9)	(1.0)	(21.0)
<b>Cash flows before non-underlying cash items, share purchases</b>	<b>(9.8)</b>	<b>(13.2)</b>	<b>3.4</b>	<b>17.5</b>
Non-underlying cash items	(1.5)	(0.3)	(1.2)	(0.5)
Disposal of subsidiary undertaking net of overdraft divested	13.8	-	13.8	-
Purchase of own shares, net of option exercise proceeds	0.3	-	0.3	(0.7)
Movement in unamortised debt issue costs & foreign exchange	(0.2)	(0.2)	-	(0.4)
<b>Decrease / (increase) in net debt</b>	<b>2.6</b>	<b>(13.7)</b>	<b>16.3</b>	<b>15.9</b>
Cash conversion rate	36%	26%	+10pp	78%

<sup>1</sup> Including EBITDA from discontinued operations (Polypipe France)

# Banking facilities

## Headroom at H1 2018:

£m	Drawn as at H1 2018	Facility	Headroom
Bank loan	185.0	290.0	105.0
Cash and cash equivalents	(38.5)	-	38.5
<b>Net debt excluding unamortised debt issue costs</b>	<b>146.5</b>		<b>143.5</b>
<b>Unamortised debt issue costs</b>	<b>(0.7)</b>		
<b>Net debt</b>	<b>145.8</b>		

Covenant	Covenant requirement	Position at H1 2018
Interest cover (Underlying operating profit : Finance costs excluding debt issue cost amortisation)	>4.0:1	11.1:1
Leverage (Net debt : EBITDA)	<3.0:1	1.7:1



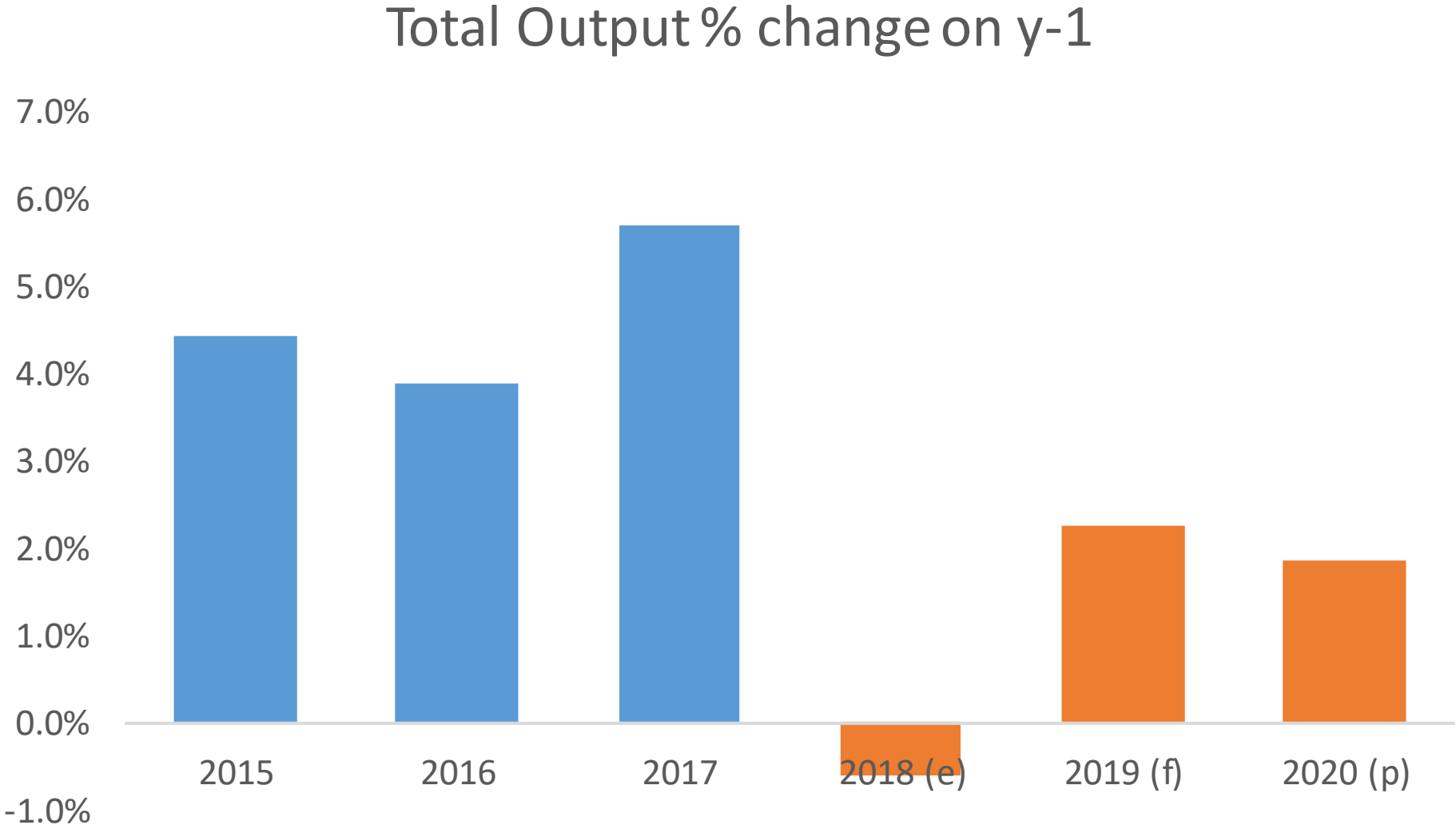
# Agenda

- 1 INTRODUCTION
- 2 FINANCIAL REVIEW
- 3 BUSINESS REVIEW
- 4 SUMMARY & OUTLOOK



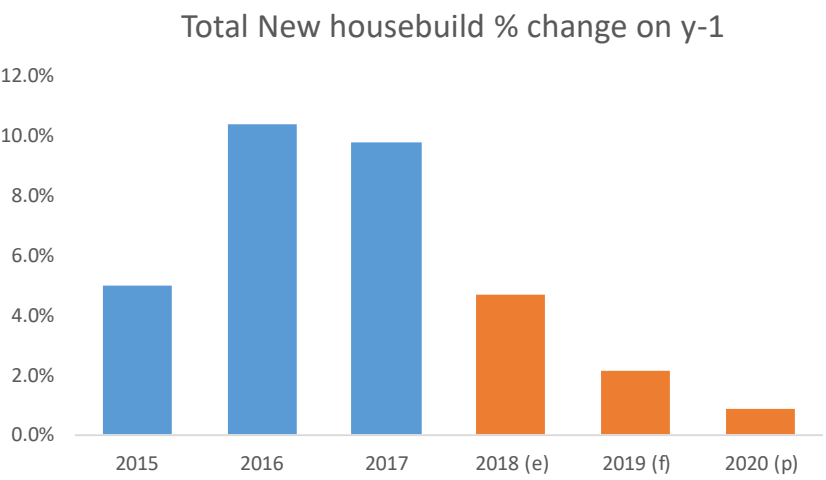


# UK Construction Market

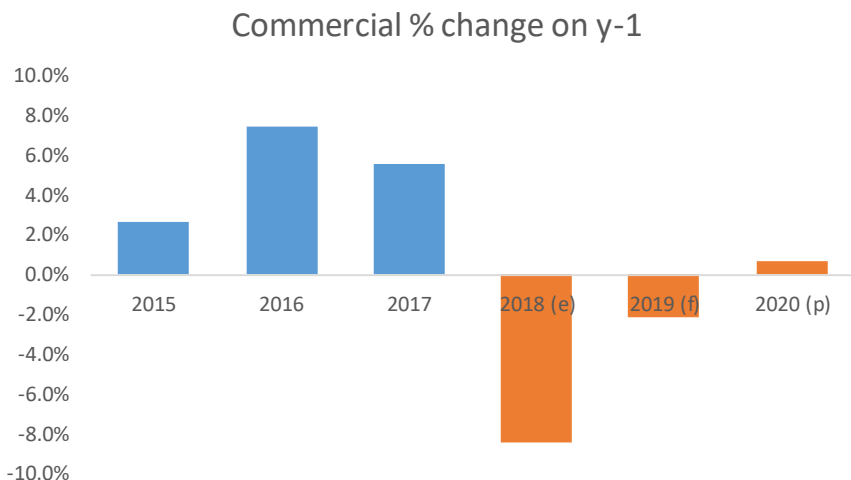


# UK Construction Market

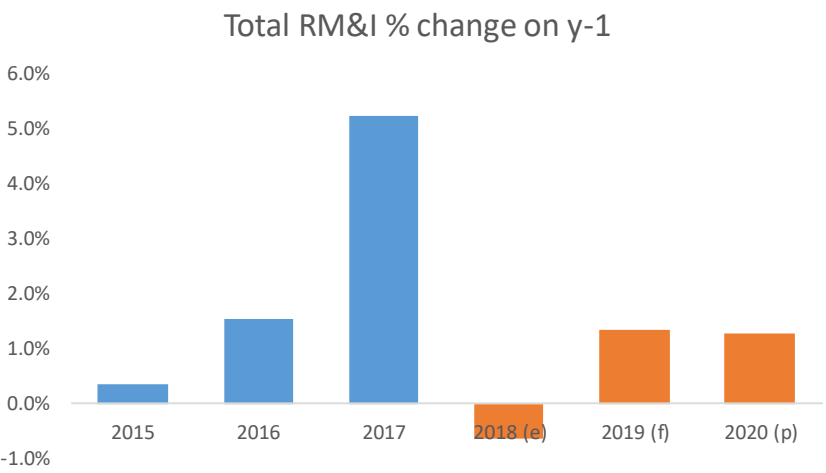
## New housebuild



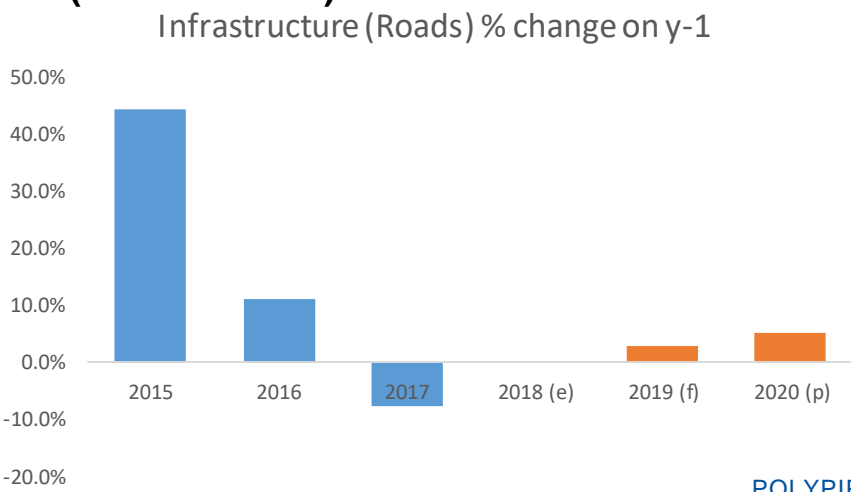
## Commercial



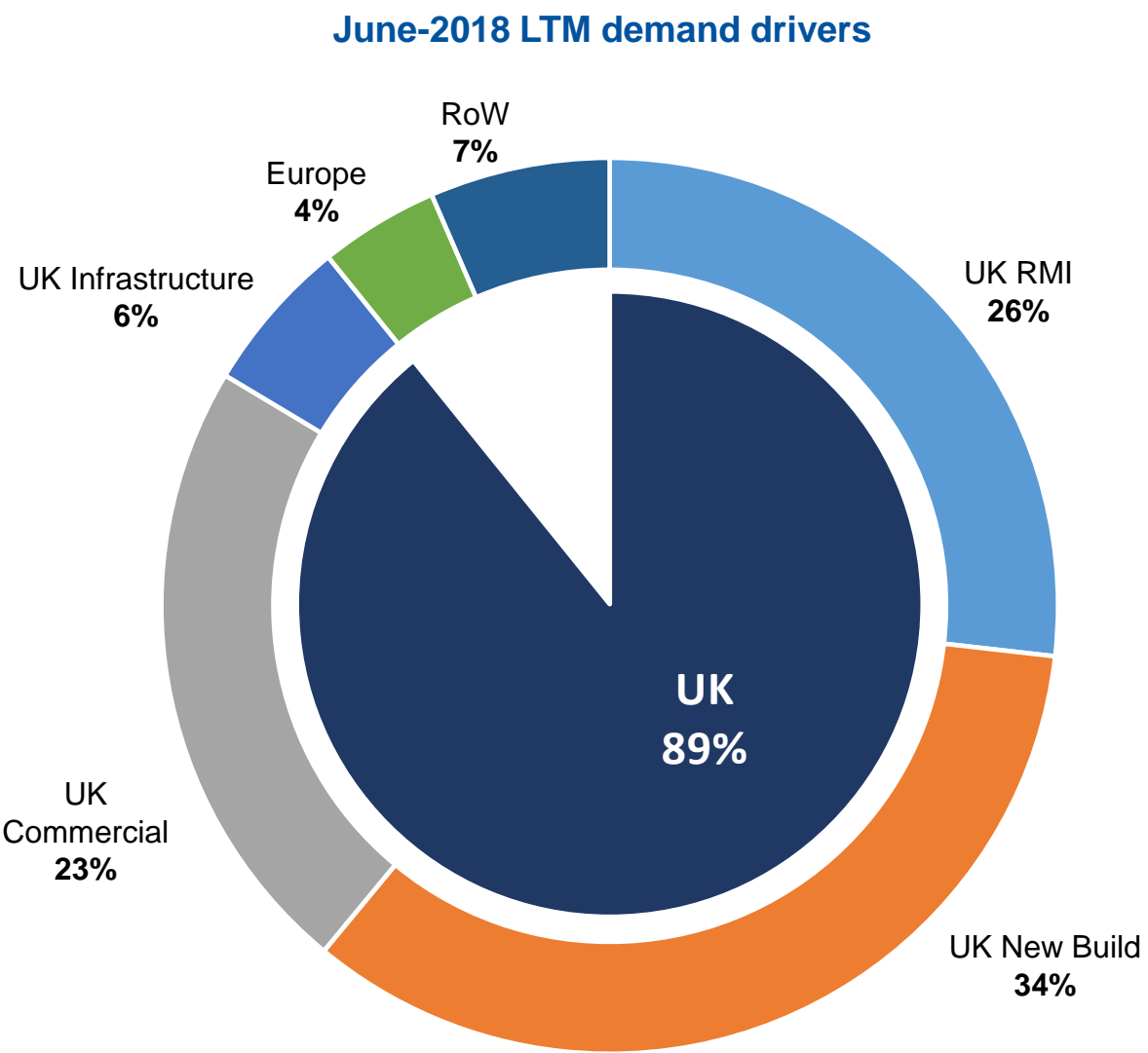
## RM&I



## Roads (Infrastructure)

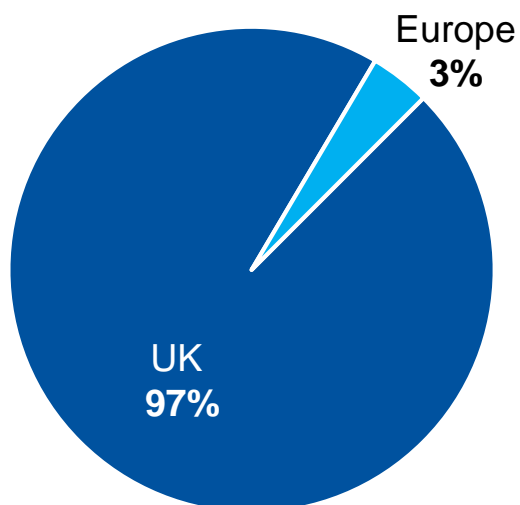


# Demand drivers



# Operating segment review – Residential Systems

H1-2018 geographic revenue split



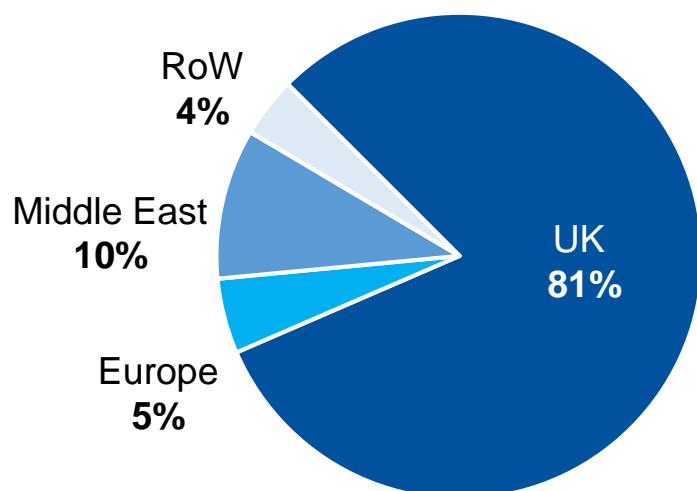
Residential Systems	H1 2018	H1 2017	% Growth
Segmental revenue	£121.3m	£115.0m	
Inter segment revenue	(£2.3m)	(£2.6m)	
Revenue	£119.0m	£112.4m	5.9%
Underlying operating profit	£23.8m	£22.9m	3.9%
Underlying operating margin	20.0%	20.4%	

- 5.9% growth driven by a continued UK new build activity
- Impacted by adverse weather conditions
- Revenue growth in May / June of 7.8% on prior year
- RMI markets difficult – private RMI broadly flat; public RMI contracting due to austerity and diversion of budgets towards fire safety
- Margins remain strong
- New multi-layer waste pipe and fittings range launched incorporating BioCote™ technology.



# Operating segment review – Commercial and Infrastructure Systems

H1-2018 geographic revenue split



## Commercial and Infrastructure Systems

	H1 2018	H1 2017	% Growth
Segmental revenue	£95.0m	£102.0m	
Inter segment revenue	(£3.8m)	(£4.4m)	
Revenue	£91.2m	£97.6m	(6.6)%
Underlying operating profit	£12.5m	£15.0m	(16.7)%
Underlying operating margin	13.7%	15.4%	

- 6.6% revenue decline reflecting softer commercial and infrastructure markets
- UK revenue down 6.4%, Overseas revenue down 8.5%
- Impacted by adverse weather conditions
- Carillion demise created project delays
- A14 road upgrade project underway
- Large diameter continuous corrugator running well, in line with plan
- Dubai factory exit and alternative strategy going to plan
- Signs of some improvement in second half

# Agenda

- 1 INTRODUCTION
- 2 FINANCIAL REVIEW
- 3 BUSINESS REVIEW
- 4 SUMMARY & OUTLOOK



## Summary & outlook

---

- Resilient performance in first half despite mixed market conditions and adverse weather
- Improved cash generation
- Good outlook for UK new housebuild, some signs of H2 improvement in Commercial and Infrastructure
- France disposal completed
- Second half started well, on track to deliver full year results in line with management expectations



# Questions & Answers



# Appendix



# Statutory results

£m	H1 2018	H1 2017	31 December 2017
<b>Underlying profit after tax</b>	<b>26.9</b>	<b>27.9</b>	<b>53.9</b>
Non-underlying items:			
- Middle East closure and other projects	-	(1.2)	(4.6)
- Amortisation of intangible assets	(2.8)	(2.8)	(5.5)
Tax effect of non-underlying items	0.5	0.5	1.2
Profit/(loss) from discontinued operations	0.3	0.7	(11.3)
<b>Profit for the period</b>	<b>24.9</b>	<b>25.1</b>	<b>33.7</b>

# Disclaimer

---

The information contained in this presentation has not been independently verified and this presentation contains various forward-looking statements that reflect management's current views with respect to future events and financial and operational performance. The words "growing", "scope", "platform", "future", "expected", "estimated", "accelerating", "expanding", "continuing", "potential" and "sustainable" and similar expressions or variations on such expressions identify certain of these forward-looking statements. Others can be identified from the context in which the statements are made.

These forward-looking statements involve known and unknown risks, uncertainties, assumptions, estimates and other factors, which may be beyond Polypipe Group plc's (the "Group's") control and which may cause actual results or performance to differ materially from those expressed or implied from such forward-looking statements. All statements (including forward-looking statements) contained herein are made and reflect knowledge and information available as of the date of preparation of this presentation and the Group disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements due to the inherent uncertainty therein. Nothing in this presentation should be construed as a profit forecast.